

Project Management**Semester – II****1:30pm to 3:30pm****June 11, 2011****Section - A**
(1 mark each)

Que. 1 The _____ are scheduled every three months in conjunction with the fiscal year.

- (a) Project management meeting
- (b) **Project Management review**
- (c) Project management processes
- (d) None of the above

Que. 2 _____ is a study done to analyze the changes in the variable values because of a change in one or more of the decision criteria.

- (a) Probability analysis
- (b) **Sensitivity analysis**
- (c) Structured analysis
- (d) Horizontal analysis

Que. 3 Risk identification can be done using a _____ session.

- (a) meeting
- (b) analysis review
- (c) **brainstorming**
- (d) post review analysis

Que. 4 Cause and effect diagram is also known as _____ diagram

- (a) frog bone
- (b) root cause
- (c) **fish bone**
- (d) any bone

Que. 5 In the _____, the frequency of a particular event occurring is determined, based on which its weighted average value is calculated.

- (a) Structured analysis
- (b) Horizontal analysis
- (c) **Probability analysis**
- (d) Sensitivity analysis

Que. 6 _____ is the initial briefing that occurs when a project is first added to the review portfolio.

- (a) **First time review**
- (b) Prior review
- (c) On going review
- (d) Post review

Que. 7 _____ is a central repository where useful information about the project is stored and used as and when required.

- (a) Project review data
- (b) Data warehouse
- (c) **Project file**
- (d) Project database

Que. 8 _____ navigation is on one level in which some processes have a link to other processes, which can be at the start or end or even in the process itself.

- (a) Vertical
- (b) **Horizontal**
- (c) Symmetrical

(d) Graphic user interface

Que.9 _____ is responsible for raising issues or concerns that require assistance or guidance to the attention of the CIO.

- (a) PMO
- (b) Program manager
- (c) **Project manager**
- (d) CFO

Que.10 _____ help in integrating data from all sources and present them to individual members in the way they require.

- (a) **ERP packages**
- (b) MIS packages
- (c) BOM packages
- (d) ODDETT packages

Que. 11 _____ metrics is used to determine acceptability of the end product.

- (a) TQM
- (b) SCMO
- (c) **Quality**
- (d) Review

Que. 12 _____ involves identifying potential problems, analyzing those risks, planning to manage them and reviewing them.

- (a) Risk analysis
- (b) Risk mitigation
- (c) Risk review
- (d) **Risk management**

Que. 13 _____ is known as standards achieved by the best in the industry.

- (a) **Benchmarking**
- (b) Reviewing
- (c) TQM
- (d) FMEA

Que. 14 Identification of the hidden technologies will open up opportunities for _____

- (a) **Technology substitution**
- (b) Computational fluid dynamics
- (c) High technology
- (d) Scientific project management

Que.15 Which of the following is not key features of GDM

- (a) Standardization
- (b) **Minimum macro structure**
- (c) Minimum customization
- (d) Maximum Micro structure

Que. 16 The documentation system is _____ based to provide immediate access to current, up to date process documentation.

- (a) internet
- (b) **intranet**
- (c) extranet
- (d) artificial intelligence

Que. 17 The main objective of supply chain monitoring are

- (a) Prevention of stock out
- (b) Elimination of bull whip effect
- (c) Early warnings
- (d) **All the above**

Que. 18 For supply chain monitoring _____ application software is used.

- (a) Arrow
- (b) Agile
- (c) Microsoft project 2002
- (d) **Odette**

Que. 19 IN Odette _____ offers a wide variety of model types to enable modeling customized to individual specifications.

- (a) Arrow
- (b) **Aris**
- (c) Agile
- (d) None of these

Que. 20 The entry level of the process documentation structure is the _____ that shows the hierarchic structure of the process documentations.

- (a) Work packages
- (b) Sub process
- (c) Process chain
- (d) **Function tree**

Que. 21 The task of _____ web publisher is to create HTML pages of the models that can be released in the internet / intranet and displayed via the internet explorer.

- (a) Agile
- (b) **Aris**
- (c) Odette
- (d) Microsoft project 2002

Que. 22 With the use of computer systems costly procedure of Aerospace testing can be substituted by _____

- (a) Technology substitution
- (b) **Computational fluid dynamics**
- (c) High technology
- (d) Scientific project management

Que. 23 Keeping yourself cool when things go wrong is the basic tenet of _____ concept.

- (a) seeking meaning out of change
- (b) **emotional intelligence**
- (c) stepping out of comfortable zone
- (d) breaking the status quo mentality

Que. 24 Transforming the work culture involves

- (a) readiness to accept the change
- (b) documenting all the processes by which solutions can be achieved
- (c) Challenges to be faced & solutions to be found on the tasks which are not familiar.
- (d) **The PM should attempt to make the place of work to be fun place**

Que. 25 The _____ is a very imp document which details about all materials that go into the project at various stages and continuously updated

- (a) Project file
- (b) FMEA
- (c) **Bills of material**
- (d) Metrics

Que. 26 _____ is a task performed by the project leader to balance efforts to convince management against wavering with efforts to prepare team members to counter any unexpected storms in the project.

- (a) Plan-Do-Check-Act
- (b) **Continuous Business Process Improvement (CBPI)**

(c) **Management Assurance Measure**

(d) None of these

Que.27 "No news is good news" is an example of _____

(a) **Management by Exception**

(b) Management by Objectives

(c) Management by Expectance

(d) Management by Expectation

Que. 28 Key Success Factors rides above normal consideration of _____ and _____ at the levels encompassing client expectation & management perception

(a) **Time and cost**

(b) ethics & values

(c) leader & follower

(d) None of the above

Que. 29 Common Minimum Program can also be known as _____

(a) Consensus

(b) Adherence

(c) Conformance

(d) **All the above**

Que. 30 Project Manager; for estimation divides the deliverable under development into major modules is through:

(a) **Bottom up approach**

(b) up down approach

(c) top down approach

(d) none of the above

Que. 31 The time before the completion of the predecessor at which successor can start is _____

(a) **lead time**

(b) lag time

(c) lean time

(d) league time

Que. 32 Project is undertaken to deliver _____

(a) Product

(b) Service

(c) **Both a and b**

(d) None of the above

Que. 33 Life cycle of a project manager _____ with the development life cycle in the middle.

(a) clusters

(b) **integrates**

(c) overlaps

(d) none of the above

Que. 34 In multiple project handlings, the PMO will act as _____ giving support to all of them in terms of human resources, budgets, procurements, legal requirements, etc.

(a) controlling body

(b) covering body

(c) cornering body

(d) **coordinating body**

Que. 35 A _____ is a process where we capture information from the team experience and see the variances and deviations from the plan.

(a) Project plan

(b) Project schedule

(c) Project justification

(d) **Project review**

Que. 36 By nature, project tends to create _____

- (a) vibration
- (b) **chaos**
- (c) synergy
- (d) symmetry

Que. 37 POR helps in _____ of resources.

- (a) minimization
- (b) maximization
- (c) **allocation**
- (d) optimization

Que. 38 _____ of the organization should be the navigator for the project.

- (a) Manager
- (b) CEO
- (c) Policy
- (d) **Strategy**

Que. 39 The project manager should take the assistance of a _____ and run checks frequently as possible

- (a) coordinator
- (b) CEO
- (c) **system administrator**
- (d) project team

Que. 40 Allow information, questions, comments and opinions to travel through the organization is an essential characteristic of a typical _____ network.

- (a) neural
- (b) **communication**
- (c) information
- (d) vibrant

Section - B
(2 marks each)

Que.41 The communication requirement and capabilities in which managers may lack enthusiasm for change and fail to collaborate or practice teamwork with their peers refers to _____

- (a) **behavior pattern exhibition**
- (b) communication frequency
- (c) response profiles
- (d) barriers to communication

Que.42 Project mindset lays emphasis on flexible _____

- (a) people
- (b) **processes**
- (c) timing
- (d) resources

Que. 43 _____ is the master key of today's business

- (a) **information**
- (b) time
- (c) risk
- (d) project

Que. 44 That which formalizes acceptance and brings project to an orderly end is a _____

- (a) planning process
- (b) control process
- (c) **closing process**
- (d) execution process

Que. 45 During the course of executing the project, it is seen that the _____ requirement increases from start to an intermediate stage of the project.

- (a) equipments
- (b) **resources**
- (c) designs
- (d) manpower

Que. 46 Which Is First Step In New Horizons In Project Management?

- (a) Human capital surpassing financial capital
- (b) **Believing in discontinuity and not continuity**
- (c) Breaking the status quo mentality
- (d) stepping out of comfortable zone

Que. 47 Which of the following is not useful in PDM

- (a) Earned value management system
- (b) budgeted cost of work scheduled
- (c) **Actual cost of work scheduled**
- (d) budgeted cost of work performed

Que. 48 _____ is a process through which a project team passes on the details of any system as recommendation for standardization

- (a) Force field analysis
- (b) Management by exception
- (c) **Continuous business process improvement**
- (d) Information risk management

Que. 49 The team can find benefits for the project manager because it helps in terms of _____ & _____.

- (a) testing and delivery
- (b) **discipline and control**
- (c) marketing and testing
- (d) analysis and delivery

Que. 50 PPR means _____

- (a) planning process review
- (b) product proposal review
- (c) **planning proposal review**
- (d) product process review

Que. 51 _____ certification is given to software companies for maintaining quality

- (a) ISO
- (b) ISO 14000
- (c) ISO 9001
- (d) **SEI CMM**

Que. 52 Principles of _____ and _____ are used to eliminate wastages

- (a) PERT, TQM
- (b) force field theory, TQM
- (c) **Kaizen, TQM**
- (d) CAM, TQM

Que. 53 Which of the following is not one of the cases of revolutionary change

- (a) **Socio technical change**
- (b) Reengineering
- (c) E engineering

(d) Restructuring

Que. 54 _____ is a process by which managers redesign a bundle of tasks into roles and functions so that organizational effectiveness is achieved

- (a) Restructuring
- (b) E engineering
- (c) **Reengineering**
- (d) Socio technical change

Que. 55 According to _____ each worker can substitute another worker and can change his team depending upon the exigency

- (a) **Flexible work teams**
- (b) TQM
- (c) Job rotation
- (d) Job change

Que. 56 Flexible work culture is very conducive for _____ which is the aim of all creativity

- (a) problem identification
- (b) **problem solving**
- (c) problem planning
- (d) problem analysis

Que. 57 In PERT , the three time estimates considered are _____ , _____ and most likely.

- (a) probabilistic, deterministic
- (b) earliest, latest
- (c) **pessimistic, optimistic**
- (d) start , completion

Que. 58 The four types of reviews conducted at different stages of the project are : _____ , _____ and _____ .

- (a) AR, PR, SR, DR
- (b) DR, IR, PPR, QR
- (c) IR, TR, DR, QAR
- (d) **IR, PPR, PR, QAR**

Que. 59 _____ Is Designed For People Who Manage Projects Independently And Don't Require The Capability To Manage Resources From A Central Repository

- (a) ODETTE
- (b) **Microsoft project**
- (c) ARIS web publisher
- (d) Project management system

Que. 60 The _____ Project Will Identify And Test Software Or Solutions To Support Best Practice Institutional Digital Repositories Comprising E-Print, Digital Theses And Electronic Publishing

- (a) PILIN
- (b) FEDORA
- (c) **ARROW**
- (d) VITAL

Section – C
(4 marks each)

Que. 61 Full Form Of BCD

- (a) Basis Conflict Directive
- (b) Basis Consensus Direction

(c) Basic Control Decision

(d) **Basic Consensus Document**

Que. 62 Which of the following is true regarding GDM.

1. GDM cuts across geographical and time zone barriers
2. GDM uses continuous Floating Virtual inventory to save time and efforts
3. GDM is applicable to onshore model only.
4. GDM maps economic zones rather than geographic zone.

(a) all the above

(b) 1, 2 & 3

(c) **1, 2 & 4**

(d) 1 & 2 only

Que. 63 . In The Function Tree, The Work Packages, Which Represent The Different Part Projects Is Shown In _____.

(a) LEVEL 1

(b) LEVEL 2

(c) **LEVEL 0**

(d) LEVEL 3

Que. 64 Which of the following is not true

(a) Scope, cost and schedule are some of the parameters used for project negotiation

(b) The players in a project management are the individuals and the organizations

(c) **A project may be stated as a single disciplined team brought together for the project.**

(d) The team members are responsible for completion of the project as per the plans of the project.

Que. 65 Arrange the following steps of change in project management.

1. Implement change.
2. Decide on the actions for the change.
3. Request for a change.
4. Identify alternate solutions

(a) 1, 2, 3, 4

(b) 2, 3, 4, 1

(c) **3, 4, 2, 1**

(d) 4, 3, 2, 1

Que. 66 Arrange the following steps of project management in sequence.

1. Define the project.
2. Report progress to senior management.
3. Close down the project when completed.
4. Monitor and control the work
5. Build a team to perform the project work & allocate resources to tasks.
6. Obtain appropriate and necessary resources.
7. Review it and ensure the lessons are learnt and understood

(a) 1, 2, 4, 5, 6, 7, 3

(b) 1, 5, 6, 4, 3, 2, 7

(c) **1, 6, 5, 4, 2, 3, 7.**

(d) 1, 5, 6, 4, 3, 7, 2

Que. 67 Which of the following statement is not true

(a) The global delivery model is adopted by an industry or business such that it has a capability to plan design, deliver and serve to any customers or clients worldwide with speed, accuracy, economy and reliability.

(b) If a change request has a major impact, discussion with the customer using a detailed impact analysis can be very helpful in setting the right expectations and doing a proper cost benefit analysis.

(c) Changes requested by customer will be logged in change request.

(d) **In estimating the phase wise effort, the total effort with respect to each activity and effort for each phase of a project expressed as percentage of production.**

Que. 68 _____ is used when some of the business processes are not covered in regular software.

(a) **Support software**

(b) Application software

(c) Open sourceware

(d) Proprietary software

Que. 69 Folders Can Be Opened By Clicking _____ Symbol

(a) *

(b) **+**

(c) %

(d) #

Que. 70 Which of the following is not true.

(a) Risk management is insurance for projects and can help reduce costs and effort when trouble strikes.

(b) **Industry risk arises out of changes in labour situation, labour laws, environment law etc.**

(c) Market risk arises out of price change, changes in market regulations, economic changes etc.

(d) Social and political risk arises out of changes in labour situation, labour laws, environment law etc.

Que. 71 Which of the following is not false.

(a) **Each project management review meeting starts with an introduction of the face to face and meet-me call participants and an opportunity for general comments.**

(b) The customer is expected to check the list in preparation for the current review, include all listed items on the slide, and provide the status of each item.

(c) CEO is responsible for raising the issues for concerns that require assistance or guidance to the attention of the CIO.

(d) The project management review is designed to enable CIOs to report status information on multiple projects to one or more senior managers.

Que.72 Which of the following is not one of the important tools for estimation.

(a) Algorithmic model

(b) Expert judgment

(c) Analogy

(d) **Brainstorming**

Que. 73 _____ summarize the accomplishments for the month, schedule status, upcoming tasks for the month and any major issues.

(a) Status report

(b) Project status report

(c) **Flash report**

(d) CIO report

Que. 74 Which of the following is not reflected by Deming's philosophy

(a) **remove status quo mentality**

(b) create conditions for performance

(c) do not use rhetoric

(d) pay well and give pride of working

Que. 75 Arrange the following stages of project development process

1. Prepare a comprehensive PERT chart
2. Form groups and teams.
3. Fix the responsibility areas.
4. Obtain the specifications
5. Create a work breakdown structure
6. Form core group consisting of members chosen from as many team as possible
7. Set communication channels, feedback routes and monitoring mechanisms.
8. Preparing budgets, supplier contracts.

(a) 5,4,3,2,1,8,7,6.

(b) 4,5,1,2,6,3,8,7.

(c) 4,5,2,1,3,6,8,7.

(d) 8,7,4,5,2,1,3,6